## MOPANI DISTRICT MUNICIPALITY



# 2024-2025 1ST QUARTER PERFORMANCE REPORT

JULY - SEPT 2024

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#### "To be the Food Basket of Southern Africa and the Tourism Destination of Choice"

#### **LEGISLATION**

The development, implementation and monitoring of the Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Senior Managers and community."

The purpose of the SDBIP is to monitor the execution of the IDP and budget, performance of senior management and achievement of the strategic objectives with the Key Performance Indicators set by Council in the IDP. It enables the Municipal Manager to monitor the performance of Senior Managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

According to the Municipal Finance Act (MFMA) the definition of a SDBIP is: 'a detailed plan approved by the Mayor of a municipality in terms of section 53

- (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must
- (2) indicate-
- (a) projections for each month of-
- (i) revenue to be collected, by source; and
- (ii) operational and capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter'

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, as minimum requirements that must form part of the SDBIP are applicable to the Mopani District Municipality:

- 1. Monthly projections of revenue to be collected by source
- 2. Monthly projections of expenditure (operating and capital) and revenue for each vote<sup>1</sup>
- 3. Quarterly projections of service delivery targets and performance indicators for each vote
- 4. Detailed capital works plan over three years

#### 1. METHODOLOGY AND CONTENT

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information [1](FMPPI) that was published in May 2007. The accompanying figure as an extract from the FMPPI is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes

## **SUMMARY OF KPAs, GOALS AND STRATEGIC OBJECTIVES**

KPA	GOAL	STRATEGIC OBJECTIVE
Municipal Transformation and Organisational	Efficient, effective and capable workforce	To inculcate entrepreneurial and intellectual capabilities.
Development	A learning institution	To strengthen record keeping & knowledge management
	Sustainable infrastructure development and maintenance	To accelerate sustainable infrastructure and maintenance in all sectors of development.
Basic Service Delivery	Clean, safe and hygienic environment, water and sanitation services.	To have integrated infrastructure development.
	Safe, healthy living environment	To improve community safety, health and social well-being
Local Economic Development	Growing economy (through agriculture, mining, tourism and manufacturing).	To promote economic sectors of the District
Spatial Rationale	Sustainable, optimal, harmonious and integrated land development	To have efficient, effective, economic and integrated use of land space.
Financial Viability	Reduced financial dependency and provision of sound financial management	To increase revenue generation and implement financial control systems
Good Governance and Public Participation	Democratic society and sound governance	To promote democracy and sound governance

## SERVICE DELIVERY PERFORMANCE SUMMARY 2024/25 FIRST QUARTER PRFORMANCE REPORT (Sec 52)

The table and graph below illustrates service delivery performance of Mopani District Municipality against the National Key Performance Areas (NKPAs)

KPA's Performance Indicators	No. of	No. of targets		% Target
	Applicable	achieved	targets not	achieved
	Indicators		achieved	
Municipal Transformation and Organisational	_			
Development	12	11		
Basic ServiceDelivery	3	2	3	
Local Economic Development	6	6	0	
Municipal Finance Management Viability	16	_		
Spatial Rationale	3	3	0	100%
Good Governance and Public Participation	23	19	4	83%
	64	51	15	80%
		Overall %	=	80%
KPA's Projects	No. of	No. of targets	No. of	% Target
	Applicable	achieved	targets not	achieved
	Indicators		achieved	
Municipal Transformation and Organisational				
Development	10	10	0	100%
Basic ServiceDelivery	12	8	4	67%
Local Economic Development	0	0	0	0%
Municipal Finance Management Viability	0	0	0	0%
Spatial Rationale	0	0	0	0%
Good Governance and Public Participation	0	0	0	0%
	22	18	4	82%
		Overall %	=	82%
KPA's Performance Indicators and Projects	No. of	No. of targets	No. of	% Target
	Applicable	achieved	targets not	achieved
	Indicators		achieved	
	including			
	projects			
Municipal Transformation and Organisational				

The 20% under performance was due to poor revenue collection (municipalities not transferring as per the WSP agreement), Audit committee, Portfolio & Local labour Forum resolutions not being resolved as planned. Disciplinary cases not being resolved within 90 days. The inability to hold the District Ward Committee meetings also contributed in the none achievement of the targets in the first quarter. The municipality failed to spend 25 % of the MIG in the first quarter of the financial year as planned. This might have a negtaive impact to the next MIG allocation. The municipality is unable to pay invoices within 30 days of receipt which is non compliance.

Development

Basic ServiceDelivery

Spatial Rationale

Local Economic Development

Municipal Finance Management Viability

Good Governance and Public Participation

22

15

6

3

17

23

21

10

6

3

19

Overall % =

95%

67%

100%

53%

100%

83%

80%

80%

8

0

17

ote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2024)	Annual Target (30/06/2025)	Budget 2024/25	1st Quarter (1 Jul-30 Sept 2024)	1st Quarter Actual Performanc e	Challenges/ Reason for variation	Corrective Measure	Results	KPI Owner	Evidence required
							KDA 4. MUNI	CIDAL TRANS	FORMATION	AND ODGANIGATI	ONAL DEVEL	DMENT						
							KPA 1: MUNI			AND ORGANISATION OF THE STATE O	ONAL DEVELO	JPMEN I						
				OUTCOME NIN	E (OUTPUT 1:	IMPLEMENT A DIFFERE	NTIATED APPROACH	TO MUNICIPA	L FINANCING, P	LANNING AND SUPP	ORT, OUTPUT 4	: ACTIONS SUPP	ORTIVE OF TH	IE HUMAN SETTLE	MENT OUTCOMES	)		
	TLMTO D_01	M_140	To promote democracy and sound governance	Municipal Transformation & Institutional Development	Manageme nt		Council approve the Organisational structure	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Corporate	Council Resolution
	TLMTO D_02	M_136	To promote democracy and sound governance	Municipal Transformation & Institutional Development	Human Resource Manageme nt	Reducing the vacancy rate within the financial year	# of vacant positions filled	Number	49	35	Operational	10	41	None	None	Target Achieved	Director Corporate	Appointment letters
	TLMTO D_03	M_134	To promote democracy and sound governance	Municipal Transformation & Institutional Development	Human Resource Manageme nt	To monitor the reviewal of policies within a financial year	# Policies reviewed within the financial year	Number	27	8	Operational	N/A	N/A	N/A	N/A	N/A	Director Corporate	Policies/Cour cil Resolution
	TLMTO D_04	M_28	To promote democracy and sound governance	Municipal Transformation & Institutional Development	Labour Relations	To promote fair labour practice	% of disciplinary cases resolved by end of each year	Percentage	57%	100%	Operational	100%	33%	Employees constantly filling points in limine	Enforcement of disciplinary policies & oppose application for postponement	Target not Achieved	Director Corporate	Disciplinary cases reports
	TLMTO D_05		To promote democracy and sound governance	Municipal Transformation & Institutional Development	Human Resource Manageme nt		# of Work Skills Plan submitted to SETA by June each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Director Corporate	Dated Proof of submission
	TLMTO D_06	M_26	To promote democracy and sound governance	Municipal Transformation & Institutional Development	IDP	Approval of the IDP/Budget/PMS process plan by 31 July 2024	Council approve IDP/Budget/ PMS Process Plan	Number	1	1	Operational	1	1	None	None	Target Achieved	Municipal Manager	Process Plan / Council resolution
	TLMTO D_07	M_24	To promote democracy and sound governance	Municipal Transformation & Institutional Development	IDP	2025/26 IDP by 31	Council approve IDP within financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Draft IDP/ Council resolution
	TLMTO D_08	M_25		Municipal Transformation & Institutional Development	IDP	2025.25 IDP by 31	Council approve IDP within financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Process Plan / Council resolution
	TLMTO D_09	M_40	To promote democracy and sound governance	Municipal Transformation & Institutional Development	PMS	2025/26 SDBIP by 30 June 2025	Mayor Approve SDBIP within 28 days after adoption of the Budget and IDP	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Signed SDBIP by the Executive Mayor

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2024)	Annual Target (30/06/2025)	Budget 2024/25	1st Quarter (1 Jul-30 Sept 2024)	1st Quarter Actual Performanc e	Challenges/ Reason for variation	Corrective Measure	Results	KPI Owner	Evidence required
	TLMTO D_10	M_38	To promote democracy and sound governance	Municipal Transformation & Institutional Development	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly performance reports compiled & approved by council	Number	4	4	Operational	1	1	None	None	Target Achieved	Municipal Manager	Report / Council resolution
	TLMTO D_11	M_20	To promote democracy and sound governance	Municipal Transformation & Institutional Development	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly B2B performance reports compiled & approved by council		4	4	Operational	1	1	None	None	Target Achieved	Municipal Manager	Report/ Council resolution
	TLMTO D_12	M_43	To promote democracy and sound governance	Municipal Transformation & Institutional Development	PMS	To ensure that S54 & 56 Managers sign the performance agreements within 30 days after adoption of the final SDBIP	Performance Agreements by all	Number	7	7	Operational	7	7	None	None	Target Achieved	Municipal Manager	Signed Performance Agreements for Sec 54 & 56 Managers
	TLMTO D_13	M_42		Municipal Transformation & Institutional Development	PMS	To ensure quartely assessments for S54 & 56 Managers is conducted within 30 days after the end of the quarter.	# of performance assessments conducted for Sec 54A & 56 Managers	Number	2	2	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Performance Assessments report
	TLMTO D_14	M_39	To promote democracy and sound governance	Municipal Transformation & Institutional Development	PMS	To ensure municipal reporting and compliance within the financial year	Submit Annual Institutional Performance report to COGHSTA, AG Provincial Treasury and National Treasury by 31 August each year	Number	1	1	Operational	1	1	None	None	Target Achieved	Municipal Manager	Dated proof of submission to CoGHSTA,AG, Provincial
	TLMTO D_15	M_35	To promote democracy and sound governance	Municipal Transformation & Institutional Development	PMS	To ensure municipal reporting and compliance within the financial year	Submit Mid-Year report to CoGHSTA, Provincial and National Treasury by 25 January each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Dated proof of submission to CoGHSTA & Treasury
	TLMTO D_16	M_36		Municipal Transformation & Institutional Development	PMS	To ensure municipal reporting and compliance	# of Annual Reports tabled in Council by 31 January each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Report / Council resolution
	TLMTO D_17	M_97	To promote democracy and sound governance	Municipal Transformation & Institutional Development	PMS	To ensure municipal reporting and compliance within the financial year	Table Oversight report on the Annual Report in Council by 31 March each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Report / Council resolution
	TLMTO D_18	M_96	To promote democracy and sound governance	Municipal Transformation & Institutional Development	PMS	To ensure municipal reporting and compliance within the financial year	# of Oversight report published in the website after 7 days of adoption	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Website screenshots of the report

Vote Nr	Top Layer KPI Ref		Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2024)	Annual Target (30/06/2025)	Budget 2024/25	1st Quarter (1 Jul-30 Sept 2024)	1st Quarter Actual Performanc e	Challenges/ Reason for variation	Corrective Measure	Results	KPI Owner	Evidence required
	TLMTO D_19		sound	Municipal Transformation & Institutional Development	PMS	compliance within the financial year	The Mayor approve adjusted SDBIP within 30 days after budget adjustment each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	SDBIP / Council resolution
	TLMTO D_20	M_32	democracy and sound	Municipal Transformation & Institutional Development	Legal Services	effictiveness of municipal administration within	% Signed Service Level Agreements within 30 days after the appointment of Service Providers	Percentage, (# of SLA s developed/ # of Appointmen ts made)	100%	100%	Operational	100%	100%	None	None	Target Achieved	Municipal Manager	Dated signed Service Level Agreements
	TLMTO D_21	M_11	democracy and sound	Municipal Transformation & Institutional Development		year	Develop Auditor General action plan for current financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	AG Action Plan
	TLMTO D_22	M_48	sound	ll .	Risk manageme nt	implementation of	# of Risk reports submitted to Audit Committee	Number	4	4	Operational	1	1	None	None	Target Achieved	Municipal Manager	Quartely risk reports
	TLMTO D_23	M_134	democracy and sound	Municipal Transformation & Institutional Development	Internal Audit		findings implemented	Percentage, (# of Internal Audit issues resolved / # of issues raised)	64%	100%	Operational	25%	47%	None	None	Target Achieved	Municipal Manager	Resolved IA findings register
	TLMTO D_24	M_12	To promote democracy and sound governance	Municipal Transformation & Institutional Development	Internal Audit	To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2025	resolved	Percentage, (# of Auditor General issues resolved / # of issues raised)	46%	100%	Operational	50% (2022/23)	57%	None	None	Target Achieved	Municipal Manager	Resolved AG Action Plan (Updated & POE submitted )
	TLMTO D_25	M_49 or M_47?	democracy and sound	Municipal Transformation & Institutional Development	Risk manageme nt	To ensure efffective implementation of risk mitigations actions 30 June 2025	% of Risk issues resolved	Percentage, (# Risk issues implemente d / resolved / # of risks identified)	80%	100%	Operational	25%	31%	None	None	Target Achieved	Municipal Manager	Resolved Risk issues and POE submitted

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective		Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2024)	Annual Target (30/06/2025)	Budget 2024/25	1st Quarter (1 Jul-30 Sept 2024)	1st Quarter Actual Performance	Challenges/ Reason for variation	Corrective Measure	Results	KPI Owner	Evidence requires
						"		KPA 2 : BASIC	SERVICE DELIV	ERY INDICATO	RS .	"					
							OI	JTPUT 2: IMPI	ROVING ACCESS	TO BASIC SER	VICES						
	TLBSD 01		Sustainable Infrastructure development and maintenance		development and MIG	Development of MIG implementation Plan by July each year	Number	1	1	Operational	1	1	None	None	Target Achieved	Senior Manager Technical	Approved MIG Implementati on Plan
	TLBSD 02	4	Sustainable Infrastructure development and maintenance	11	To have integrated infrastructure	# of monthly MIG reports captured on the MIS website (CoGHSTA)	Number	11	12	Operational	3	3	None	None	_	Manager Technical	MIS screenshots (website screenshots)
	TLBSD 03		Sustainable Infrastructure development and maintenance		To have integrated infrastructure development	# of by-laws gazetted by 30 June 2025	Number	2	3	Operational	N/A	N/A	N/A	N/A	N/A		Government Gazette
	TLBSD 04		Clean, safe and hygienic environment, water and sanitation services		To ensure provision of basic services	# of HH with access to water	Number (HH)	9632 HH	3000 HH	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Water	Technical Reports
	TLBSD 05		Clean, safe and hygienic environment, water and sanitation services	Roads and Transport		# in KMs of gravel roads graded	Number (km)	505km	400km	Operational	100km	28.89km	Breakdown of graders at GGM ,GLM & GTM	SCM to expedite the procurement process for sourcing of service provider to maintain / fix the graders.	Target Not Achieved	Senior Manager Technical	Signed Monthly Grading reports

#### KPA 3: LOCAL ECONOMIC DEVELOPMENT

#### KEY PERFORMANCE INDICATORS

#### OUTCOME 9: IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME

Vote Nr	Top Layer KPI Ref			Municipal Programme			KPI Unit of measure	Baseline (30/06/2024)	Annual Target (30/06/2025)		(1 Jul-30 Sept		Challenges/ Reason for variation	Corrective Measure	Results	Responsible Person	Evidence requires
	TLLED_ 01		To improve community safety, health and social well- being	LED	II I	# of jobs opportunities created through EPWP	Number	1 446	2 500	Operational	625	846	None	None	Target Achieved	Senior Manager Planning	Proof of jobs opportuniti es created
	TLLED_ 02		To promote economic sectors of the district	LED	II '	# of SEDA trainings conducted	Number	7	4	Operational	1	2	None	None	Target Achieved	Senior Manager Planning	Training reports
	TLLED_ 03	_	To promote economic sectors of the district	LED	II I	through LED	Number	178	100	Operational	20	28	None	None	Target Achieved	Senior Manager Planning	Proof for SMME s supported
	TLLED_ 04		To promote economic sectors of the district	EPWP		compiled and submitted	Number	4	4	Operational	1	1	None	None	Target Achieved	Senior Manager Planning	EPWP reports/ Council resolution
	TLLED_ 05	0	To promote economic sectors of the district	LED	To ensure Coordination of LED forums within the financial year		Number	4	4	Operational	1	1	None	None	Target Achieved	Senior Manager Planning	Agenda, Minutes & Attendance register
	TLLED_ 06		To promote economic sectors of the district	LED		# of Marketing Initiated coordinated	Number	9	4	Operational	1	1	None	None	Target Achieved	Senior Manager Planning	proof of Marketing initiation coordinated

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective		Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2024)	Annual Target (30/06/2025)		1st Quarter (1 Jul-30 Sept 2024)	1st Quarter Actual Performanc e	Challenges/ Reason for variation	Corrective Measure	Results	KPI Owner	Evidence required
							<u>K</u>	PA 4 MUNIC	IPAL FINANCIAI	L VIABILITY	<u></u>				,		
									ORMANCE INDI								
				,					RATIVE AND FIN					,			
	TLF V_01		To Increase revenue generation and implemenet financial control systems		improvement	collected within the financial yer		1%	95%	Operation al	95%	0%	Non collection of revenue	Enforcem ent of debt and credit control policy	Achieved	CFO	Reconcilia tion report (Billing reports)
	TLF V_02		To Increase revenue generation and implemenet financial control systems		debt collections	collected within	Percentag e (Debtors)	1%	80%	Operation al	20%	0%	Non collection of revenue	Enforcem ent of debt and credit control policy	Achieved	CFO	Debtors Reconcilia tion report (Age analysis reports)
	TLF V_03	M_1 16	To Increase revenue generation and implemenet financial control systems	Reporting	that quartely financial	financial statements submitted to the MM	Number	0	4	Operation al	1	1	None	None	Target Achieved	CFO	Quarterly Financial Statement S
	TLF V_04	M_1 13	To Increase revenue generation and implemenet financial control systems	Reporting	with	Council approved Draft Budget within the financial year	Number	1	1	Operation al	N/A	N/A	N/A	N/A	N/A	CFO	Draft Budget / Council Resolutio n

TLF V_05		To Increase revenue generation and implemenet financial control systems	and Reporting	To ensure compliance with legislation within the financial year	Council approved Final Budget within the financial year	Number	1	1	Operation al	N/A	N/A	N/A	N/A	N/A	CFO	Final Buget / Council Resolutio n
TLF V_06		To Increase revenue generation and implemenet financial control systems	Reporting	To ensure compliance with legislation within the financial year	Council approved Draft Budget policies	Number	11	11	Operation al	N/A	N/A	N/A	N/A	N/A	CFO	Draft Budget related policies / Council Resolutio n
TLF V_07		To Increase revenue generation and implemenet financial control systems	and Reporting	To ensure compliance with legislation within the financial year	Council approved Final Budget policies	Number	11	11	Operation al	N/A	N/A	N/A	N/A	N/A	CFO	Final Budget related policies / Council Resolutio n
V_08	18	and implemenet financial control systems	and Reporting	legislation within the	Council approved Adjustment budget by 28 February each year	Number	1	1	Operation al	N/A	N/A	N/A	N/A	N/A	CFO	Adjusted Budget / Council Resolutio n
TLF V_09		To Increase revenue generation and implemenet financial control systems	and Reporting	legislation		Number	1	1	Operation al	1	1	None	None	Target Achieved	CFO	Dated proof of submissio n
TLF V_10		To Increase revenue generation and implemenet financial control systems	and Reporting		# of Deviation 32 Registers developed and updated	Number	12	12	Operation al	3	3	None	None	Target Achieved	CFO	Updated Deviation register

TLF V_11		revenue	and Reporting	To ensure compliance with legislation within the financial year	compliance report submitted to Treasuries &	Number	12	12	Oerational	3	3	None	None	Target Achieved	CFO	Financial reports
TLF V_12	12	generation and implemenet financial control systems	and Reporting	To ensure compliance with legislation within the financial year	Submit monthly Sec 71 reports to Provincial treasury within 10 working days	Number	12	12	Operation al	3	3	None	None	Target Achieved	CFO	Dated proof of submissio n
TLF V_13		To Increase revenue generation and implemenet financial control systems	Chain Managem ent	To Improve financial viability within the financial year	Appointment of Supply Chain Committees by 30 June each year (Specification, Evaluation & Adjudication)	Number	3	3	Operation al	3	3	None	None	Target Achieved	Municipal Manager	Appointm ent Letters (Committe es)
TLF V_14			Chain Managem ent	To Improve financial viability within the financial year	% of Construction Tenders placed on the CIDB website		100%	100%	Operation al	100%	100%	None	None	Target Achieved	CFO	Website screensho ts
TLF V_15		To Increase revenue generation and implemenet financial control systems	re Managem ent	To ensure payment of service providers within 30 days of the submission of invoices.	Pay invoices within 30 days of receipt from the service providers	Percentag e	89%	100%	Operation al	100%	76% 862 / 1132	Delaying submitting or error in the invoices takes long to be paid	Capturing the invoice by the date submitted to expenditur e for payment	Target Not Achieved	CFO	Debtors Reconcilia tion report (Age analysis reports)

TLF V_16		To Increase revenue generation and implement financial control systems	Managem ent	To ensure compliance with legislation within the financial year	# of GRAP Compliance Assets register Compiled	Number Number	1	1 2	Operation al	1 N/A	1 N/A	None N/A	None N/A	Target Achieved	CFO	GRAP compliace Assets register compiled
V_17		revenue generation and implemenet financial control systems	Managem ent	compliance with legislation within the financial year	verifications conducted in line with GRAP standards				al					·		Assets verificatio n reports
V_18	2	and implemenet financial control systems	re Managem ent	affairs of the municipality within the financial year	budget spent as approved by Council within the financial year	(Accumul ative)	100%	100% Capital Budget spent	Capital	20%	17%	Low spending on MIG projects due to delay in appointments	MIG projects have been appointed	Target Not Achieved	CFO/Wate r / Tech	reports/
V_19	5	and implemenet financial control systems	re Managem ent	affairs of the municipality within the financial year	and maintanance budget spent as approved by Council within the financial year	·	100%	100% Operational Budget spent	Operation al	20%	22%	None	None	Target Achieved	CFO/Wate r r	reports/
V_20		To Increase revenue generation and implemenet financial control systems	re Managem ent	affairs of the municipality within the financial year	spent as approved by Council within the financial year	Percentag e (Accumul ative)	100%	100% MIG expenditure	Capital	20%	16%	Low spending on MIG projects due to delay in appointments	To appoint contrcator s in the 2nd quarter		CFO / Technical	Financial reports/
TLF V_21		To Increase revenue generation and implemenet financial control systems	re Managem ent	To effectively manage the financial affairs of the municipality within the financial year	% WSIG budget spent as approved by Council within the financial year	Percentag e (Accumul ative)	100%	100% WSIG expenditure	Capital	20%	28%	None	None	Target Achieved	CFO / Technical	Financial reports/

TLF	To Increase	Expenditu	To effectively	% RRAMS	Percentag	100%	100% RRAMS	Capital	20%	0%	Tender on	To speed	Target Not	CFO /	Financial
V_22	revenue generation and implemenet financial control systems	re Managem ent	manage the financial affairs of the municipality	budget spent as approved by			expenditure				evaluation	up the process of appointing the service provider	Achieved	Technical	reports/
TLF V_23	To Increase revenue	re Managem ent	manage the financial affairs of the municipality	% FMG budget spent as approved by Council within the financial year	Percentag e	100%	100% FMG expenditure	Operation al	20%	7%	Other invoices not yet recorded to FMG	,		CFO	Financial reports/
TLF V_24	To Increase revenue generation and implement financial control systems	Managem ent	manage the financial affairs of the municipality	budget spent as approved by	Percentag e (Accumul ative)	100%	100% EPWP expenditure	Operation al	20%	32%	None	None	Target Achieved	CFO/Wate r	Financial reports/

#### KPA 6 : SPATIAL RATIONALE

#### **OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES**

Nr Li	Гор ayer KPI Ref	Dept KPI Ref Objective	Municipal Programm e	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2024)	Annual Target (30/06/2025)	Budget 2024/25	1st Quarter (1 Jul-30 Sept 2024)	1st Quarter Actual Performance	Challenges/ Reason for variation	Corrective Measure	Results	KPI Owner	Evidence requires
	5PR 01	To have efficient, effective economic a intergrated use of space		To have sustainable, optimal, harmonious and intergrated land deveolopment	Percentage, (# of applications received / # of land use applications processed) within 90 days of receipt)	%	100%	100%	Operational	100%	100%	None	None	Target Achieved	Senior Manager Planning	dated Land use register
	SPR 02	To have efficient, effective economic a intergrated use of space		To have sustainable, optimal, harmonious and intergrated land deveolopment	# of Municipal Planning Tribunal meetings coordinated	Number	16	4	Operational	1	5	None	None	Target Achieved	Senior Manager Planning	Attendance Register, Minutes
	SPR 03	To have efficient, effective economic a intergrated use of space		To have sustainable, optimal, harmonious and intergrated land deveolopment	Percentage in Capturing Projects in the GIS system within the financial year .	Percentage	100%	100%	Operational	100%	100%	None	None	Target Achieved	Senior Manager Planning	List of projects coordinates in the GIS
	SPR 04	To have efficient, effective economic a intergrated use of space		To have sustainable, optimal, harmonious and intergrated land deveolopment	# To establish township in Gravelotte 400 sites(Planning BPM) by 30 June 2025	Number	New	1	R800,000	N//A	N/A	N/A	N/A	N/A	Senior Manager Planning	Layout plan General Plar
	SPR 05	To have efficient, effective economic a intergrated use of space		To have sustainable, optimal, harmonious and intergrated land deveolopment	# To establish township in Mavele sites(Planning GTM) by 30 June 2025	Number	New	1	R200,000	N//A	N/A	N/A	N/A	N/A	Senior Manager Planning	Layout plan General Plar
	SPR 06	To have efficient, effective economic a intergrated use of space		To have sustainable, optimal, harmonious and intergrated land deveolopment	# of Township established at Phooko & Mokwakwaila(G LM) 1000 sites by 30 June 2025		New	1	R1,000,000	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Layout plan General Plar

SPR 07		Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolopment	# To establish township in Selwane 200 sites(Planning BPM) by 30 June 2025	Number	New	1	R200,000	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Layout plan & General Plan
SPR 08			To have sustainable, optimal, harmonious and intergrated land deveolopment	# To establish township in Burgersdorp, Relela & Mariveni (GTM) by 30 June 2025	11	New	1	R1,000,000	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Layout plan & General Plan
SPR 09		Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolopment	# To establish township in Xihoko 200 sites(Planning GTM) by 30 June 2025	Number	New	1	R200,000	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Layout plan & General Plan
SPR 10	To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolopment	# of SDF reviewed by 30 June 2025	Number	New	1	R1,000,000	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Council resolution

Vote Nr	Top Layer KPI Ref	Strategic Objective	Program mes	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2024)	Annual Target (30/06/2025)	Budget 2024/25	1st Quarter (1 Jul-30 Sept 2024)	1st Quarter Actual Performance	Challenges/ Reason for variation	Corrective Measure	Results	KPI Owner	Evidence Required
		OUTCOME	9 (OUTPU	T 5: DEEPEN [	DEMOCRACY TI	ŀ	KEY PERFOR	NCE AND PUBL RMANCE INDICA D COMMITTEE	ATORS		DMINISTRAT	IVE AND FINA	NCIAL CAP	ABILITY)		
	GPP _01	To promote democracy and sound governance	Council	To ensure functionality of Council committee within the financial year.	# of Council Meetings held within the financial year	Number	14	7	Operational	1	3	None	None	Target Achieved	Municipal Manager	Agenda, Minutes & attendance register
	GGP P_0	To promote democracy and sound governance	Council	To ensure functionality of Council committee within the financial year.	% in Implemenation of Council Resolutions	Percentage	100%	100%	Operational	100%	100%	None	None	Target Achieved	Municipal Manager	Updated Resolutions Register
	GPP _03	sound governance	Mayoral Committe el	MAYCO within the financial year.	financial year	Number	14	7	Operational	1	3	None	None	Target Achieved	Municipal Manager	Agenda, Minutes & attandance register
	GPP _04	To promote democracy and sound governance	Portfolio	To ensure functionality of Portfolio committees within the financial year.	# of Portfolio committee meetings held within the financial year	Number	65	39	Operational	9	22	None	None	Target Achieved	Manager Executive Mayor s Office	Agenda, Minutes & attandance register
	GPP _05	To promote democracy and sound governance	Portfolio	To ensure functionality of Portfolio committees within the financial year.	of Portfolio Resolutions	Percentage	80%	100%	Operational	100%	90%	Slow implementati on by departments	Manageme nt to continuosly implement resolutions taken by portfolios an dother council structures	Achieved	Manager Executive Mayor s Office	Updated Resolutions Register
	GPP 06	To promote democracy and sound governance	IGR	To ensure functionality of IGR structures within the financial year.	# of IGR meetings held within the financial year	Number	4	4	Operational	1	1	None	None	Target Achieved	Municipal Manager	Agenda, Minutes, Attendance Register
	GGP P_0	To promote democracy and sound governance	IGR	To ensure functionality of IGR structures within the financial year.	% in Implementation n of IGR Resolutions	Percentage	69%	100%	Operational	100%	100%	None	None	Target Achieved	Municipal Manager	Updated Resolutions Register

TL_G GPP _08	To promote democracy and sound governance	Ethics Committe e	To ensure functionality of Council committees within the financial year	Meeting held within the financial year	Number	7	4	Operational	1	1	None	None	Target Achieved	Manager Executive Mayor s Office	Agenda, Minutes & attandance register
TL_G GPP _09	To promote democracy and sound governance	on	To ensure public involvement in the affairs of the Municipalities	# of Public Participation Meetings held within the finnacial year	Number	10	5	Operational	N/A	N/A	N/A	N/A	N/A	Manager Executive Mayor s Office	Attendance Register, PP Report
GPP	To promote democracy and sound governance	MPAC	To ensure functionality of Council committees within the financial year	within the financial year	Number	15	5	Operational	1	1	None	None	Target Achieved	Manager Executive Mayor s Office	Agenda, Minutes & attandance register
GPP	To promote democracy and sound governance	MPAC	To ensure functionality of Council committee within the financial year	# of MPAC reports submitted to council held within the financial year	Number	5	5	Operational	N/A	N/A	N/A	N/A	N/A	Manager Executive Mayor s Office	Council resolutions
TLG GPP _12		Ward Committe e	To ensure functionality of Council committee within the financial year	# of Ward District Committee Meetings held within the financial year	Number	0	4	Operational	1	0	Could not be held due to competing activities	Prioritise the meeting in the 2nd quarter	Target Not Achieved	Director Executive Mayor s Office	Agenda, Minutes & attandance register
GPP	J	ent committe e	To ensure functionality of administration	# of Management meetings held within the financial year	Number	12	12	Operational	3	3	None	None	Target Achieved	Municipal Manager	Agenda, Minutes & attandance register
TL_G GPP _14	To promote democracy and sound governance	ent	To ensure functionality of administration	Resolutions within the financial year	Percentage	100%	100%	Operational	100%	100%	None	None	Target Achieved	Municipal Manager	Updated Resolutions register
GPP _15	governance		To ensure functionality of Council within the financial year	within the financial year	Number	13	12	Operational	3	3	None	None	Target Achieved	Senior Manager Corporate	Agenda, Minutes & attendance register
GPP	To promote democracy and sound governance	Labour Relations	To ensure functionality of Municipality within the financial year	% in implementation of LLF resolutions within the financial year	Percentage (# of resolutions taken/ # of resolutions implemented ).	77%	100%	Operational	100%	86%	Delay in the finalisation of job evaluation	Liase with Salga to finalise the process	Target Not Achieved	Senior Manager Corporate	Updated Resolutions register

GPP	To promote democracy and sound governance	Public Participati on	To ensure public involvement in the IDP review		Number	5	5	Operational	1	1	None	None	Target Achieved	Municipal Manager	Agenda, Register & Presentation / Report
	To promote democracy and sound governance	Public Participati on	To ensure public involvement in the IDP/Budget review within a financial year	Committee meetings within	Number	5	5	Operational	1	1	None	None	Target Achieved	Municipal Manager	Agenda & Attendance register
GPP	To promote democracy and sound governance	Public Participati on	To promote accountability within the municipality	% of complaints resolved	Percentage (# of resolutions taken/ # of resolutions implemented ).	100%	100%	Operational	100%	100%	None	None	Target Achieved	Manager Mayor s Office	Updated Complaints Managemen t Register
GPP	To promote democracy and sound governance	Public Participati on	To ensure public involvement in Mayoral Imbizo 's within a financial year	# of quarterly Community feedback meetings held within a financial	Number	3	4	Operational	1	1	None	None	Target Achieved	Manager Mayor s Office	Agenda, Register & Presentation / Report
GPP _21	To promote democracy and sound governance	Public Participati on	To ensure public involvement in Municipal activities	developed (Electronic)	Number	4	4	Operational	1	1	None	None	Target Achieved	Manager Mayor s Office	Electronic News letters
GPP _22	To promote democracy and sound governance	es	To ensure functionality of Audit committee within a financial year	meetings held within the financial year	Number	7	7	Operational	2		None	None	Target Achieved	Municipal Manager	Agenda, Minutes & Attandance register
GPP	To promote democracy and sound governance		To ensure functionality of Audit committee within a financial year	% of Audit and Performance Audit Committee resolutions implemented within the financial year	Percentage	82%	100%	Operational	100%	89%	Slow implementati on by directorates	Council structures to enforce AC implementa tion	O .	Municipal Manager	Audit Committee resolutions register

TLG GPP _24		Risk	To ensure functionality of mitigation of risks committee within the financial year.	# of Council approved Risk Policy	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council Resolution
GPP	To promote democracy and sound governance	Risk	To ensure functionality of mitigation of risks committee within the financial year.	# of Council approved Risk strategy	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council Resolution
GPP _26	To promote democracy and sound governance	Risk	To ensure functionality of Risk committee within the financial year.	Fraud and Anti Coruption strategy	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council Resolution
GPP _27	governance	Legal	To monitor response in terms of the fraud and corruption cases registered	% of Fraud and Corruption cases investigated	Ü	N/A	100%	Operational	100%	No cases warranted investigatio n	N/A	N/A	N/A	Municipal Manager	Updated Fraud and Corruption case register
GPP	To promote democracy and sound governance	Audit	To ensure functionality of Council committee within the financial year	# of Unqualified Audit Opinion obtained by 31 december each year	Number	Disclaimer	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Auditor General Audit Report
TL_ GGP P_2 9	sound governance	IΤ	To promote democracy and sound governance	Number of super user accounts activities reviewed per quarter	Number	4	4	Operational	1	1	None	None	Target Achieved	Senior Manager Corporate	Audit trail report
TL_ GGP P_3 0	To promote democracy and sound governance	ΙΤ	To promote democracy and sound governance	Percentage of quarterly IT servers backups verified	Percentage	100%	100%	Operational	100%	100%	None	None	Target Achieved	Senior Manager Corporate	Audit trail report
P_3 1	To promote democracy abd sound governance		Functionality of Audit within the financial year	approve Internal Audit Plan by 30	Number	1	1	1	N/A	N/A	N/A	N/A	N/A	Municipal Manager	AC approved Internal Audit Plan
TL_ GGP P_3 2	To promote democracy abd sound governance	Internal Audit	Functionality of Audit within the financial year	Audit Committee approve revised Internal Audit Charter by 30June	Number	1	1	1	N/A	N/A	N/A	N/A	N/A	Municipal Manager	AC approved revised Internal Audit Charter

#### **MUNICIPAL TRANSFORMATION & DEVELOPMENT PROJECTS (2024/25)** MUNICIPAL TRANSFORMATION & DEVELOPMENT CAPITAL PROJECTS FOR 2024/25 **Projects** Start Date Project Source of Orginal Quarter 1 1st Challenges/ Corrective Results Evidence Pro No Strategic Program Project Completion Quarter Reason for Measure required Objective Name date Owner funding **Budget** R434,984 Target MTOD1 Democratic Admin To purchase & 7/1/2024 6/30/2025 Senior MDM 25% 25% None None Delivery Achieved note society and deliver Data projectors Manager sound projectors by Corps 30 June 2025 governance Delivery MTOD2 Democratic I To purchase & Computers 7/1/2024 6/30/2025 Senior MDM R1,304,352 25% 100% None None Target Achieved note society and deliver Manager sound Computers by Corps 30 June 2025 governance MTOD3 democratic IT R2,608,692 Server 7/1/2024 6/30/2025 MDM 25% 56% None None Target Delivery Acquisition of Senior Achieved note society and Server by 30 Manager sound June 2025 Corps governance democratic Admin Acquisition & 7/1/2024 6/30/2025 Senior MDM R500,000 25% 25% None None Target Delivery society and fitting of Office Furniture Manager Achieved note sound Furniture by 30 Corps June 2025 governance MTOD5 democratic Acquisition of Computer 7/1/2024 6/30/2025 Senior MDM R1,304,352 25% 100% None None Target Software Achieved License society and Computer Software Manager sound Software by 30 Corps governance June 2025 MTOD6 6/30/2025 R2,173,908 25% Delivery democratic Admin Acquisition of Electricity 7/1/2024 MDM 25% None None Target Senior Achieved society and Electricity Backup Manager note sound Backup by 30 Corps governance June 2025 MTOD7 democratic Admin 7/1/2024 6/30/2025 MDM R869,556 25% Target Payment Construction of Guard Senior 25% None None Certificate & society and Guard rooms by rooms Manager sound 30 June 2025 Corps Progress governance report MTOD8 democratic IT Replacement of Uninterrupt 7/1/2024 6/30/2025 Senior MDM R260,868 25% 25% None Target Delivery Manager Achieved society and of UPS by 30 ed Power note & sound June 2025 supply Corps Installation governance certificate

M	ITOD9	Democratic	Admin	To purchase &	Telephone	7/1/2024	6/30/2025	Senior	MDM	R6,956,520	25%	50%	None	None	Target	Delivery
		society and		Install	PABX system			Manager							Achieved	note
		sound		Telephone				Corps								
		governance		PABX system												

				2024/25 CAPITAL \	WORKS PLAN	N SUMMARY C	F CAPITAL PRO	JECTS PER F	OR THE YEAR						
						BAS	IC SERVICE DEL	IVERY PROJI	ECTS 2024/ 2025						
Project #	Strategic Objective	Program me	Projects description	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	1st Q Target	1st Quarter Actual Performance	Challenges/ Reason for variation	Corrective Measure	Results	Evidence required
BSD1	To have integrated infrastructure development	Water	Construction of Booster Pump in Scotia	Booster Pump Scotia	7/1/2024	6/30/2025	Senior Manager Technical Services	MIG	R2,869,560	25%	25%	None	None	Target Achieved	Completion certificate
BSD2	To have integrated infrastructure development	Water	Construction of Kampersrus Bulk water reticulation Bulk Water	Kampersrus Bulk water reticulation Bulk Water	7/1/2024	6/30/2025	Senior Manager Tech	MIG	R1,913,040	25%	98%	None	None	Target Achieved	Completion certificate
BSD3	To have integrated infrastructure development	Water	Construction of Lephepane Bulk Water	Lephephane Bulk Water	7/1/2024	6/30/2025	Senior Manager Tech	MIG	R41,224,080	25%	44%	None	None	Target Achieved	Completion certificate
BSD4	To have integrated infrastructure development	Water	Construction of Bulk Water Supply at Lulekani Water Scheme	Lulekani Water Scheme	7/1/2024	6/30/2025	Senior Manager Tech	MIG	R12,994,368	25%	16%	Delay by ESKOM to relocate the line to allow the contrctor to install the tank	Continous follow up with ESKOM	Target Not Achieved	Completion certificate
BSD5	To have integrated infrastructure development	Water	Construction of Makhushane Water Scheme	Makhushane Water Scheme	7/1/2024	6/30/2025	Senior Manager Tech	MIG	R48,181,596	25%	4%	Under perfomance by the contractor and recurring stoppages due to non payment of labourers	Cessions signed with sub-contractors. Continous monotioring of the project and compliance by the contractor		Completion certificate
BSD6	To have integrated infrastructure development	Water	Construction of Ritavi Water Scheme	Ritavi Water Scheme	7/1/2024	6/30/2025	Senior Manager Tech	MIG	R77,642,124	25%	8%	Dan community refused the contractor to work in the area	Appointment of the local subcontractor to complete works under Dan village	Target Not Achieved	Completion certificate
BSD7	To have integrated infrastructure development	Water	Construction of Sekgosese Water Scheme supply and Borehole equipment	Sekgosese Water Scheme	7/1/2024	6/30/2025	Senior Manager Tech	MIG	R128,183,880	25%	25%	None	None	Target Achieved	Completion certificate
BSD8	To have integrated infrastructure development	Water	Construction of Rotterdam (Manyunyu) Ground Water Scheme	Rotterdam (Manyunyu) Ground Water Scheme	7/1/2024	6/30/2025	Senior Manager Technical Services	MIG	R13,043,484	25%	8%	Slow progress by the Contractor	Develop an acceleration plan to speed up progress	Target Not Achieved	Completion certificate
BSD9	To have integrated infrastructure development	Water	Construction of Sekgopo Bulk water & reticulation	Sekgopo Water Reticulation	7/1/2024	6/30/2025	Senior Manager Technical Services	MIG	R28,693,908	25%	25%	None	None	Target Achieved	Completion certificate

To have integrated infrastructure development	Construction of Tours Water reticulation	Tours Water reticulation	7/1/2024	6/30/2025	Senior Manager Tech	MIG	R125,194,524	25%	25%	None	None		Completion certificate
To have integrated infrastructure development	To Purchase 15 fleet fo water servives	Water services Fleet	7/1/2024	6/30/2025	Senior Manager Tech	MDM	R11,000,000	25%	25%	None	None	Target Achieved	Delivery note
To have integrated infrastructure development	Purchase & Delivery of Fire & Rescue Equipments by 30 June 2024	Fire & Rescue Equipments	7/1/2024	6/30/2025	Senior Manager Comm	MDM	R4,347,828	25%	25%	None	None	Target Achieved	Delivery note

### 2024/25 FIRST QUARTER PERFORMANCE REPORT

The report is hereby submitted in terms of Sec 52 of the Local Government: Municipal Finance Management Act 56 of 2003. I hereby certify that the report is a true reflection of the Mopani District Municipality's performance against the 2024/25 Original Service Delivery Budget Implementation Plan as approved by the Executive Mayor and Council.

Mr T.J MOGANO

MUNICIPAL MANAGER

MOPANI DISTRICT MUNICIPALITY

31/101/2025

DATE